

HCM MIGRATION · BUYER'S GUIDE

Questions to ask your new HCM vendor **about your history.**

When a new vendor says they can "**handle your historical data**," the details matter. Use this guide during demos and sales conversations to ask the right questions — and know what a good answer actually sounds like.

12

QUESTIONS

6

COMPLIANCE AREAS

7_{yr}

DEFAULT RETENTION

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HOW TO USE THIS GUIDE

Take it into the demo. Listen for what's actually said — not what's implied.

Vendor sales teams answer in **capabilities**. You need answers in **artifacts**: which files, at what granularity, for how many years, in what format.

Each question below has two columns. The left column tells you what a strong answer sounds like. The right column tells you what's at risk if the vendor can't get there — usually a regulator, an auditor, or a plaintiff's attorney asking for records you no longer control.

Ask all five **Foundational** questions regardless of size or industry. Add the **Full Compliance** set if you're a federal contractor, ACA applicable large employer, run multi-state payroll, or operate a unionized workforce.

Note: Retention requirements vary by jurisdiction. Customers should consult their legal or HR advisors for specific obligations.

HOW TO READ EACH QUESTION

**Listen for**

What a good vendor will say — specific artifacts, retention periods, and granularity.

**If the answer is no**

The concrete exposure — the audit, claim, or notice that becomes harder to defend.

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FOUNDATIONAL QUESTIONS

01

Every company should ask these — regardless of size or industry. 5 QUESTIONS

PAYROLL & WAGE RECORDS

Q1 — Q3

Q
01

How many years of payroll records will you retain after go-live?

✓ LISTEN FOR

At least 7 years. Federal law (FLSA, IRS) requires 3–4 years, but many states require up to 7. A vendor who retains less is exposing you to audit risk the day you go live.

! IF THE ANSWER IS NO

You may be unable to respond to a DOL, IRS, or state wage audit for prior periods. You could face penalties not for the underlying issue — but for **failing to produce records**.

Q
02

Will you store gross-to-net pay detail — including all earnings codes, deductions, and employer contributions — for every pay period?

✓ LISTEN FOR

Yes, at the transaction level — not just summary totals. You need to be able to reconstruct exactly how any paycheck was calculated.

! IF THE ANSWER IS NO

You lose the ability to defend a wage claim or audit. Summary totals are not sufficient — regulators and plaintiff attorneys want **line-by-line detail**.

Q
03

Do you retain the original payroll files, or only data after it has been transformed into your system's format?

✓ LISTEN FOR

Original source files retained alongside transformed data. Transformed data alone may not match what employees or auditors expect to see.

! IF THE ANSWER IS NO

If transformation introduced errors — rounding, code remapping, field truncation — you have no way to prove what the original record said. A **serious audit and litigation risk**.

EMPLOYEE DOCUMENTS

Q4 — Q5

Q
04

Will you extract and retain all original employee document files — offer letters, performance reviews, disciplinary notices, I-9s — from our current system?

✔ LISTEN FOR

Yes — as original files (PDFs, scanned images), searchable and linked to the employee record. Not just metadata.

! IF THE ANSWER IS NO

Documents left behind in a decommissioned system become inaccessible when that vendor sunsets or you lose access. Creates exposure in employment disputes, **EEOC charges**, and **I-9 audits**.

Q
05

Do you extract and retain original paystubs as employees received them?

✔ LISTEN FOR

Yes — the actual paystub document, not just the underlying data. Employees and courts often expect to see the original document, not a regenerated version.

! IF THE ANSWER IS NO

A regenerated paystub from transformed data may not match the original if any field mapping was imperfect. Undermines your **credibility in a wage dispute**.

02

FULL COMPLIANCE QUESTIONS

Ask these if you have specific regulatory exposure.

6 QUESTIONS

Federal contractors · ACA applicable large employers · multi-state operations · unionized workforces. The five questions you just covered are the floor; the next set is where industry-specific exposure lives.

TIME & ATTENDANCE

Q7 — Q8

Q
07

Will you retain actual punch-in/punch-out records — not just approved totals — and at what level of granularity?

✓ LISTEN FOR

To the minute, for every employee, for the full retention period. Approved totals alone are insufficient for FLSA overtime litigation.

! IF THE ANSWER IS NO

If an employee claims unpaid overtime, you need the raw time data to defend the calculation. Approved totals can be challenged as self-serving; **original punch records cannot.**

Q
08

Will PTO accrual history and usage be available back to hire date, or only from your go-live date forward?

✓ LISTEN FOR

Full accrual history from hire date. "Carryover balances" without supporting history cannot be verified or audited.

! IF THE ANSWER IS NO

Employees or state agencies can challenge a PTO balance that has no supporting accrual trail. In states with mandatory PTO payout laws, this becomes a **financial liability.**

APPLICANT & HIRING RECORDS

Q9

Q
09

Will you migrate applicant tracking records for positions filled before go-live, including disposition codes and rejection reasons?

✓ LISTEN FOR

Yes — with disposition codes intact. EEOC requires applicant flow data retention for 1–2 years; OFCCP-covered federal contractors must produce applicant flow logs on demand.

! IF THE ANSWER IS NO

Without historical applicant data, you cannot defend a disparate impact claim or respond to an OFCCP audit covering the period before go-live. Exposure is highest in the **12–24 months preceding a complaint.**

BENEFITS & ACA RECORDS

Q10 — Q11

Q
10

For ACA compliance, can we produce historical 1095-C data and full-time equivalency calculations for prior years after go-live?

✓ LISTEN FOR

Yes — full 1095-C history and FTE calculations accessible and reportable for prior years. ACA penalties can be assessed years after the coverage period.

! IF THE ANSWER IS NO

IRS Letter 226-J penalty notices often arrive 2–3 years after the coverage year. Without historical ACA records, you **cannot dispute the assessment** or demonstrate you offered qualifying coverage.

Q
11

Will historical benefits enrollment records — including waiver elections and qualifying life event documentation — be retained going back to hire date?

✓ LISTEN FOR

Full enrollment history per employee, including waivers. ERISA requires plan records to be retained for at least 6 years from the filing date of the document.

! IF THE ANSWER IS NO

If an employee disputes a benefits election or denial, or files an ERISA claim, you need the original enrollment and waiver records. **"We migrated current enrollments" is not a defense.**

MULTI-STATE & SPECIALIZED

Q12

Q
12

For employees who worked across multiple states, will historical records reflect the correct state of employment for each pay period?

✓ LISTEN FOR

Yes — state of employment preserved at the pay period level, not just the current state on file. State wage laws, unemployment, and tax obligations vary significantly.

! IF THE ANSWER IS NO

Multi-state payroll errors are among the most common triggers for state audits. If records don't reflect where work was actually performed, you face **back-tax liability and penalties** in multiple jurisdictions.

IF YOUR VENDOR CAN'T ANSWER "YES"

Paystoric keeps your pre-conversion records permanent, searchable, and audit-ready.

Original documents stored immutably alongside structured payroll, time, and HR data — 7 year retention by default.

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